PALADIN MEDICAL®

Your Champion for Product Success

Elaine Duncan, President

Elaine Duncan, MS.ME., RAC, FAIMBE, is the founder and president of Paladin Medical, Inc. Elaine is a certified regulatory affairs professional with a master's degree in engineering (mechanical/biomedical). Elaine holds an appointment as an Adjunct Professor of Biomedical Engineering in the F. Joseph Halcomb III, M.D. Department of Biomedical Engineering at the University of Kentucky.

Brief Resume

Elaine Duncan is a recognized leader in regulatory/clinical strategies for new medical technology development. Prior to forming Paladin Medical in 1987, Elaine held key executive positions in start-up medical companies, including vice-president of new ventures, vice-president of research and development and vice-president/director of regulatory affairs/ quality assurance. Her Fortune 500 company experience in acquisition and technology assessment gives Elaine a unique understanding of the due-diligence required for mergers and acquisitions within the medical industry. Ms. Duncan works with clients to define the best regulatory approach for new products, helping companies to develop IDE trials and nonsignificant risk studies for premarket submissions.

Clients with concerns for biomaterials selection and biocompatibility analysis, including combination products and tissue engineering, will find Elaine's experience extremely helpful. Elaine also has in-depth experience in pre-clinical testing and GLP regulations. She has had broad experience in diverse areas, including artificial hearts, vascular grafts, spinal implants and various disposable sterile products. Please see Profiles of Success for additional information.

In 1992, Elaine Duncan received the Medical Alley Outstanding Contribution to the Health Care Industry Award. Her service as the editor of Biomaterials Forum for over 12 years was recognized in 1999, with the C. William Hall Award from the Society For Biomaterials. In addition, Elaine has served on the board of directors and in other leadership positions of the Society For Biomaterials. She is a member of numerous biomedical organizations, including AAMI, ASTM and ORS as well as a frequent contributor to industry publications. In April 2000, Elaine was honored with induction into the University of Kentucky College of Engineering Hall of Distinction, in 2007, as a member of the Quadrangle Society and continues to serve as a member of the Dean's Advisory Committee of the College of Engineering at the University of Kentucky. In 2019 she was named to the AIMBE College of Fellows.

"We serve a global clientele who produce their products for the worldwide medical device community. We assist U.S. device manufacturers in understanding requirements for the European Union and Canada and preparing their documentation for assessment by a Notified Body to obtain the CE Mark and/or assessment by a Canadian Registrar for licensing in Canada. Risk management and device validation are universal expectations. I have a real-world, pragmatic understanding of how to translate device requirements into product qualification in order to assure products meet user needs."

Please feel free to request a full C.V and continuing education report via email: duncan@paladinmedical.com.

Curriculum Vitae
December 2020

Elaine Duncan MS.M.E., RAC, AIMBE

CURRENT POSITIONS

PRESIDENT of PALADIN MEDICAL℠, Inc. 1987-present

Paladin Medical℠, Inc., established in 1987, provides regulatory and clinical consulting, as well as contract technical management to emerging medical product programs. Services include engineering and process analysis, clinical/regulatory affairs consulting, and medical product new-business assessment. Please see PROFILES for specific device experience.

ADJUNCT PROFESSOR OF BIOMEDICAL ENGINEERING July 2018-present

Appointment to the F. Joseph Halcomb III, M.D. Department of Biomedical Engineering, College of Engineering at the University of Kentucky. Curriculum consulting and ad-hoc teaching.

FORMER POSITIONS

VICE PRESIDENT of NEW VENTURES, Possis Medical, Inc., Minneapolis, MN. 1984-1987

V.P. of RESEARCH and DEVELOPMENT

V.P. of PRODUCT QUALITY ASSURANCE

Responsible for identifying new business opportunities; including establishment of alternative biomaterial partner-company to graft project and new product opportunities. Reported to CEO of Possis/PMI and President of PMI and Board of Directors. Responsible for development of new vascular graft program; including successful joint venture negotiations with major medical firm. Developed polyurethane microfiber and ePTFE grafts. Designed and developed unique mock-circulatory loop. Directed regulatory approval and animal research. Established product assurance department/materials qualification and testing capabilities. Reported to CEO of Possis/PMI and President/GM of PMI.

DIRECTOR of REGULATORY AFFAIRS and QUALITY ASSURANCE, 1982-1984
Kolff Medical, Inc. (Symbion, Inc.), Salt Lake City, Utah

Responsible for clinical programs and regulatory submissions of JARVIK-7 artificial heart and cochlear prosthesis. Instituted GMP and GLP programs. Coordinated artificial heart training program for surgeons. Analyzed failure of the Shiley heart valves. Qualified use of Medtronic valve. Planned and budgeted contract animal implant studies, biocompatibility and physical testing for 5-year program. Assisted in taking the company through first public stock offering. Reported to President/CEO (R. Jarvik) and Vice-president/COO.

SR. RESEARCH ENGINEER, 3M Health Care Group (Orthopedic & Med/Surg), St. Paul, MN. 1974-1982

Responsible for new product development and new technology assessment/acquisition teams. Successfully acquired and integrated first implantable products: silicone hydrocephalic shunt, intraocular lens, mammary prosthesis, cardiac assist products, collagen products, new vascular and dental prosthetic materials. Developed patented disposable wound drainage system, non-woven vascular prosthesis, and implantable magnetic material. Assessed percutaneous access technology/market potential. Lead for acquisition of bone growth stimulator and bone growth materials. Reported to Technical Director; major acquisitions, reported directly to Division Vice-president.

EDUCATION

Master of Science, Mechanical Engineering/Minor: Biomedical
University of Minnesota, 1981; Completed full course work for Ph.D.application

Bachelor of Science, Mechanical Engineering/Minor: Biomedical
University of Kentucky, 1974 (Engineering Honors Fraternity)

MAJOR PROFESSIONAL AFFILIATIONS

The American Institute for Medical and Biological Engineering (AIMBE)-FELLOW
Society For Biomaterials:
- Former Editor of ***Biomaterials Forum***.
- Council member 1981-2000.
- Nominated for President
- *Journal of Biomedical Materials Research*, Editorial Review Board.
- Numerous committees and Special Interest Groups

Association for the Advancement of Medical Instrumention (AAMI)
American Society for Testing Materials (ASTM):- F-4 Committee (medical device standards)
Regulatory Affairs Professional Society (RAPS

Retired Memberships-Held More than 10 years
Biomedical Engineering Society
Academy of Surgical Research-
International and American Society for Artificial Internal Organs
Medical Alley

PROFESSIONAL CERTIFICATION

Regulatory Affairs Certified by the Regulatory Affairs Professionals Society,
Original certification: November 1994.
Renewed certifications: 1999, 2001, 2003, 2006, 2009, 2012, 2015, 2018

ACADEMIC ADVISORY BOARD POSITIONS

College of Engineering Dean's Advisory Committee, University of Kentucky
Biomedical Engineering Department, University of Kentucky
(Formerly)-Biomedical Engineering Center, University of Minnesota

SERVICE AWARDS

Outstanding Contribution to the Healthcare Industry, Medical Alley 1992
C. William Hall Award for Service to the Society For Biomaterials, 1999
Hall of Distinction**, University of Kentucky, College of Engineering,** 2000.

PATENTS

US 4257422, Closed Wound Drain;
US Design: 260,177 & 260,433 Drainage Bottles

PUBLICATIONS and PRESENTATIONS

Articles and Book Chapters

Chapter 3.1.7: Regulatory Constraints for Medical Products Using Biomaterials in Biomaterials Science: An Introduction to Materials in Medicine, 4th edition ,Eds. Wagner, Sakiyama-Elbert, Zhang & Yaszemski, Elsevier, ©2020

Chapter 3.1.3: Safety and Risk Considerations in Medical Device Development in Biomaterials Science: An Introduction to Materials in Medicine, 4th edition, Eds. Wagner, Sakiyama-Elbert, Zhang & Yaszemski, Elsevier, ©2020

Chapter 3.1.2: Total Product Lifecycle for Biomaterial-Based Medical Devices in Biomaterials Science: An Introduction to Materials in Medicine, 4th edition, Eds. Wagner, Sakiyama-Elbert, Zhang & Yaszemski, Elsevier, ©2020

"Standard Procedure: Strategic Requirements for US Regulatory Assessment"; Medical Device Developments Magazine; vol 2, 2016; Global Trade Media, London, UK.

Duncan, E. Ch 7 The Regulatory Environment for Biotextiles: Biotextiles as Medical Implants, 1st edition, Editors: Dr. Martin W. King and Dr. Bhupender S. Gupta Woodhead Publishing Innovation: 2013.

S. Martin, E. Duncan, Implantable sensor systems: Considerations for sterilisation: Implantable sensor systems for medical applications Chapter 12, Woodhead Publishing Innovation: 2013.

Duncan, E. *Development and Regulation of Medical Products Using Biomaterials*, Biomaterials Science, Third Edition.2012

Duncan, E . 123:: Development and regulation of Medical TEXnology, Industrial Fabric Products Review November 2006.

Duncan, E. Good Laboratory Practices for Testing Biomaterials, *Biomaterials Forum*, Newsletter of the Society For Biomaterials, September- October 2001.

Duncan, E. Combination Products and Design Control. SurFACTS in Biomaterials, Newsletter of the Surfaces in Biomaterials Foundation, Spring, 2001.

Duncan, E. Surface Modifiers Need to Speak up About Reuse Now. SurFACTS in Biomaterials, Newsletter of the Surfaces in Biomaterials Foundation Winter 1999.

Duncan, E. In-vitro Simulations– Critical to Design Control and Risk Analysis. Endurance Technology News, Vol. 1, No. 1, Fall 1999.

Duncan, E. Combination Products Can Create Combination Compliance Headaches. SurFACTS in Biomaterials, Newsletter of the Surfaces in Biomaterials Foundation Vol. 4, Issue 2, Summer 1999.

Duncan, E. Regulatory Update for SurFACTS Readers. Newsletter of the Surfaces in Biomaterials Foundation Vol. 3, Issue 3, p. 7, 1998.

Duncan, E. The Value of a Risk Management Approach to Clinical Trial Design and Management. Critical Reviews™ in Biomedical Engineering, Vol. 25, Issue 2, pp. 84-85, 1997.

Duncan, E. Custom Devices: Until FDA Finalizes a Guidance, What Can You Do? The Validation Consultant, Vol. 4 No. 9, September 1997.

Duncan, E. Implant Tracking, Surveillance, and Retrieval, Medical Device and Diagnostic Industry Magazine, Canon Communications, Inc. April, 1992.

Duncan, E. Performance Testing,. Medical Device and Diagnostic Industry Magazine, Canon Communications, Inc. November, 1990

Seeking Biocompatibility, Medical Device and Diagnostic Industry Magazine, Canon Communications, Inc. September, 1990

Pitfalls in Processing Biomaterials, Vol 12, No. 3, pg 94, March, 1990, Medical Device and Diagnostic Industry Magazine, Canon Communications, Inc.

Biostability, Stability and Controlled Instability, May, 1990 Medical Device and Diagnostic Industry Magazine, Canon Communications, Inc.

What is a Biomaterial? , Vol. 12, No. 1, pg 138, January, 1990; Medical Device and Diagnostic Industry magazine, Canon Communications, Inc.

Duncan, E. Potential Impact of Regulatory Changes on Medical Devices. New Venture Review Minnesota. Vol. 1, pp 395-397, Sept/Oct 1988.

Drasler, J.W., M.L. Jenson, S.A. George, E.I. Protonotarios, R. G. Dutcher, P.E. Duncan, Z.C. Possis. A Unique Vascular Graft Concept for Coronary and Peripheral Applications, Vol. XXXIV, pp 769-772, Transactions, ASAIO, 1988.

Presentations and Speeches and College Instruction*-

Regulatory Constraints on Biomedical Engineering; *BME 201/301 September 2020.*

Assessment of Biocompatibility, Risks Analysis, Total Product Lifecycle, *Three Class Lecture Series for University of Kentucky Department of Biomedical Engineering BME 488-661: Fall Semester 2020.*

Medical Textiles and Regulatory Approvals, *The Advanced Textiles Conference, IFAI EXPO Orlando, Florida, October 1, 2019*

Three class lecture series: ***"Ethics in Biomedical Engineering", "Why This Little Girl Became an Engineer" and Why this Little Girl Became an Entrepreneur",*** *Adjunct Professor, Department of Biomedical Engineering, University of Kentucky, September 2019*

Society For Biomaterials: Session Organizer, 1) Panel Discussion: Regulatory Translational Science Focused on Commercialization Challenges for Surface Modification and the Characterization: SIG-SQUARED***, Moderator Presenter 2):*** *SFB Business Plan Competition; and* ***Presenter, 3)*** *Panel Discussion: Biomaterials in Industry: Past, Present and Future; April 3-6, Washington State Conference Center, Seattle, WA.*

Regulatory Challenges Facing New Medical Textiles: *TECHTEXTIL North America, Raleigh, NC, February 26, 2019.*

Spinal Implants vs Spine Biomechanics*: BME 472-BME 672: Adjunct Professor, Department of Biomedical Engineering, University of Kentucky, February 2019*

*Three-class lecture series****: "What makes it Bio" for Biomaterials Science- Materials,*** *Adjunct Professor, Department of Biomedical Engineering, University of Kentucky, September 2018*

Medical Device Woes- Case Presentations, lecture to Ethics in Biomedical Engineering BME 640, *Adjunct Professor, Department of Biomedical Engineering, University of Kentucky, September 2018*

A glimpse of Standards and Regulations of Medical Devices: Introduction to Biomedical Engineering, BME 301 *Adjunct Professor, Department of Biomedical Engineering, University of Kentucky, September 2018*

Dental/Craniofacial Arena: Opportunities, Regulations and Minefileds in the pathway from Benchtop to Commercialization: *Co-Chair and organizer, Society for Biomaterials Annual Meeting, April 12, 2018*

How do Industry Standards Fit into Your Regulatory Strategy? *Benchtop to Bedside Series: We'll Get you There, Society For Biomaterials Annual Meeting, Minneapolis, MN April 18, 2017.*

The Breast Implant Saga: *Lecture: University of Kentucky Medical Center; Hangin with Zwish lecture series, April 18, 2017*

FDA Panel: Chairperson and organizer. *28th Annual Meeting for the International Society for Ceramics in Medicine, Charlotte, NC, October 17, 2016.*

Biomaterials and medical products commercialization: regulatory case studies- how to get to market, Panelist, *10th World Biomaterials Congress, Montreal., Canada, May 20, 2016.*

Biocompatibility: The Purloined Threshold for Clinical Entry*, 10th World Biomaterials Congress, Montreal., Canada, May 19, 2016.*

Controlled Release Science-in-industry-Chair, *10th World Biomaterials Congress, Montreal., Canada, May 19, 2016.*

Running the FDA RTA & E-copy Gauntlet;Smoldering Submission Issues, *Life Science Alley, Minneapolis, MN, October 26, 2014.*

Leaping the Hurdles of Medical Textile Devices, IFAI Advanced Textile Expo, Minneapolis, MN October 14, 2014.

Regulatory 10: Quality Systems in 30 Minutes, Life Science Alley Instructor, Minneapolis, MN, March 26, 2014

Ethics in Biomedical Engineering: Case Presentation, University of Kentucky College of Engineering Invited Lecture September, 21, 2013.

Shepherding Device Applications through Regulatory Process: Standards, Society for Biomaterials, Boston, MA, April 10, 2013

Regulatory 101: Quality Systems Life Science Alley, Minneapolis, MN March 14, 2012

Delivering What Sponsors Need for GLP, Wake Forest University, Wake Forest, NC, June 26, 2012.

Strategies for a Biomaterial World. Material and Processes for Medical Devices (MPMD) Conference and Expostion. Minneapolis, MN, August 8, 2011

Managing Regulatory Uncertainty. Orthopaedic Research Society (ORS) 2011 Annual Meeting. Long Beach, CA, January 14, 2011

UK Clinician Innovation Day: regulatory issues for medical devices. Lexington, KY, August 4, 2009.

Design Control for Professors. University of Kentucky Engineering. Lexington, KY, June 2009.

Engineering Senior Leadership. University of Kentucky College of Engineering. Lexington, KY, April 2009.

Shelf-life aging. Client training. Boulder, CO, September 2008.

How Barney Clark's broken heart valve changed medical device regulations. 25th Commemorative Symposium. Salt Lake City, UT, Nov 30-Dec 1, 2007.

IRB and FDA: Roles and Impacts. Barney Clark Commemorative Symposium. University of Utah, November 30-December 1, 2007

Shelf-life aging. Client training. September 2007.

Navigating Standards & Regulations for Medical Textiles. IFAI Medical Textile Symposium. Oct 31, 2006

GLPs for Medical Device Sponsors and Combination Products. CRL, August 25, 2005.

Biomaterials Qualification and Selection for Spinal Implants. MDM Conference, November1, 2005

Practical Tips for Regulatory Compliance: Top Guidance and Website Help. AusBiotech in Sydney Australia, April 22, 2004.

Regulatory Changes Impacting Medical Device Development: The Good, the Bad and the Ugly. U of MN Annual Medical Device Design Conference, April 25, 2003.

GLP Compliance for Combination Products. November 18, 2002, Barnett International, Philadelphia, PA.

Surface Analysis: Tales of Woe & Lessons From the Past for the Future. MDM Minneapolis. October 22-24, 2002. Anaheim, CA, February 2003.

GLP Training for Sponsors: Corporate Forum (Workshop). Society for Biomaterials. April 24, 2002.

Customized GLP Training for Sponsor. AnokaRamsey County College Education Grant. January 25, 2002

Regulatory Affairs Professional Certification Instructor for PMA, Manufacturing and Quality Training- Compare and Contrast Drugs to Devices. Medical Alley Workshop. October 10, 2001

Good Laboratory Practices Training for Sponsors of Pre-clinical Trials- Workshop with Charles River Labs. Society for Biomaterials. April 25, 2001

Hazard Analysis & Risk Assessment as an Effective Tool for Modifications to Approved and Investigational Medical Devices. Workshop, Biomedical Focus '00. July, 2000, St. Paul, MN

Benefit Analysis and the Benefit/Risk Ratio. Kona, Hawai**,** World Congress of Biomaterials. May 19, 2000,

Workshop: Part 1: Hazard Analysis and Risk Assessment as a Tool for Pre-Clinical Study Planning and Part 2: Optimizing Study Design Through Risk Control: Animal Study Planning. World Congress of Biomaterials: Jointly with PRIMEDICA. May 16, 2000, Kona, Hawaii

Risk Assessment as a Tool for Planning Pre-Clinical & Clinical Studies. Medical Alley. February 9, 2000, St. Louis Park, MN

The Standardization of Biomedical Products: Finding the Good Among the Bad and the Ugly. University of Kentucky. October 7, 1999, Lexington, KY

Design Control and Review Workshop, and Hazard Analysis and Risk Assessment Workshop. Society For Biomaterials Conference. April 28, 1999, Providence, RI

Introduction to Biomaterials: Regulatory and Standards Issues. University of Washington. March 18, 1999, Seattle, WA

Design Planning & Design Review Workshop. Medical Alley. October 14, 1998, St. Louis Park, MN

Utilizing Investigator and Institution Selection and Management Strategies. Institute for International Research Conference. June 23, 1998, Minneapolis, MN

Design Control & Review: Case Study of Material Change. Society For Biomaterials. April 22, 1998, San Diego, CA

Designer Surfaces on Biomaterials; Regulatory Case Study Workshop. Society For Biomaterials. April 22, 1998, San Diego, CA

Risk Management With and Within Clinical Trials. Medical Alley Seminar, May 13, 1997.

Design of Clinical Trials Workshop; Planning and Managing Clinical Studies-Addressing your Questions. ASAIO 43rd Annual Conference. April 30, 1997, Atlanta, GA

Reaction to Activities of the FDA-ODE from the Perspective of our Town. Medical Alley**.** December 1996, Minneapolis, MN

Surfaces in Biomaterials 1996 Symposium. Surfaces in Biomaterials Foundation. Sept, 1996, Phoenix, AZ

Deciding When to Submit a 510(k) for a Change to an Existing Device. Medical Alley Regulatory Committee. February 14, 1996, St. Louis Park, MN

Testing Medical Devices on Human Subjects: What Your Company Needs to Know to Work with the Physician and/or Inventor. Medical OEM Exposition. November 1995, Minneapolis, MN

Roadblocks in the Submissions Process. HIMA Fifth Annual Device Submissions Workshop Panelist. July 1995, Washington, D.C.

Regs, Risks, and Responsibilities. Presented to the University of Minnesota IRB Human Subjects Committee. June 1, 1995, Minneapolis, MN

Selection of Biomaterials and Presentation of Data to FDA. Discussion Leader. Sponsored by Medical Alley Regulatory Committee, February 1995, St. Louis Park, MN

Medical Device Development: Regulatory Risk Management. Faculty; Mechanical Engineering Seminar and UNITE. Sponsored by University of Minnesota, January 1995, Minneapolis, MN

Requirements for Monitoring Clinical Trials. Faculty; Short Course: Approaches to the Clinical Evaluation of Medical Devices. Sponsored by the Society for Biomaterials, Dec. 1994, Rockville, MD

Device Labeling Changes, presented, Medical Alley, Minneapolis, MN, August 1993.

Controversial Issues in Biomaterials for Medical Devices, presentation, Biomedical Focus VII / ASQC, Minneapolis, MN, July 1993.

Medical Entrepreneurial: Practical Solutions for Starting Your Business, presentation, Midwest Electronics Expo Tenth Anniversary, Minneapolis, MN, May 1993

Implant Retrieval Symposium, presentation, co-chairman of symposium, St. Charles, IL, September 1992.

Modifying Existing Biomaterials, presentation, chairman MD&M East 10th Anniversary, New York, NY, June 1992.

Strategic Planning for Clinical Trials, presentation, Biomedical Focus V / ASQC, Bloomington, MN, July 1991.

Technical, Industrial and Regulatory Aspects of Biocompatibility Testing and Materials Qualification, presentation, co-chairman Biocompatibility Workshop, May 1991.

Medical Devices: New Regulatory Environment for Manufacturers and Healthcare Professionals "Perspective on the Impace of the Revised Legislation", presentation, December 1990.

Performance Testing of Biomaterials, presentation, Biomedical Focus IV / ASQC Biomedical Div., Minneapolis, MN, July 1990.

Biomaterials: Selection and Analysis, Workshop Chair, Medical Design and Manufacturing Conference, New York, June 1990.

Polymer Matrix Rare-earth Magnets for Medical Applications, Oral Presentation and Abstract, Advances in Biomedical Polymers, Royal Australian Chemical Institute Meeting, Perth, Australia, February, 1989.

Device Reliability and Failure Analysis: Appropriate Measures for Your Product, panel chairman Medical Design and Manufacturing West Conference, Anaheim, CA, January, 1989, and New York, June, 1989.

Circulatory Simulator for Analysis of Vascular Augmentation. Abstract, ASAIO. 1987.

Metallurgical and Thermal-Wave Failure Analysis of Two Bjork-Shiley Spherical Disk Valves Used in JARVIK-7 Total Artificial Hearts. World Biomaterials Congress April, 1984. Oral Presentation.

Choice of the Medtronic-Hall Valve in the JARVIK-7 Total Artificial Heart. Abstract. ASAIO, 1984.

**May not include presentations at client facilities*

Continuous Training and Service Improvements: Selected Examples

The Regulatory Consultant's Guide to ISO 10993 Updates: Webinar by Wuxi AppTech, January 8, 2019

Orthopedic Research Society Annual Meeting, and AAOS Exhibition, March 5-8, 2016

Biocompatibility and Performance of Medical Devices, NAMSA, Minneapolis MN May 14, 15, 2013

FDA's Financial Disclosure Guidance for Clinical Investigators, FOI Teleconferences, February 6, 2012

LifeScience Alley Conference and Expo 2010, LifeScience Alley, Minneapolis, MN, December 8, 2010

Symposium on Static and Dynamic Spinal Implants, ASTM, San Antonio, TX, November 16-17, 2010

NASS 25th Annual Meeting, North American Spine Society, Orlando, FL, October 6-9, 2010

FDA Webinar, FDA, August 31, 2010

Congressional Field Hearing, Congressman Erik Paulsen, Plymouth, MN, August 24, 2010

SAS 10th Annual Global Symposium on Motion Preservation Technology, Spine Arthroplasty Society, New Orleans, LA, April 27-30, 2010

CDRH Town Hall Meeting**,** US FDA Sponsored, Bloomington, MN May 18, 2010.

MedTec Ireland**,** Canon Communications, Galway, Ireland, September 23-24, 2009

Materials and Processes for Medical Devices, ASM Internatoinal, Minneapolis, MN, August 2009

Under Attach or On the Attack?- The 510(k) Program, LifeScience Alley, St. Louis Park, MN, April 29, 2009

SAS 8, The Spine Arthroplasty Society, Miami, FL, May 6-9, 2008

NASS 22nd Annual Meeting, North American Spine Society, Austin, TX, October 23-27, 2007

MD&M Minneapolis Conference, Medical Design & Manufacturing, Minneapolis, MN, October 16-18, 2007

RAPS 2007 Annual Conference and Exhibition, RAPS, Boston, MA September 23-26, 2007

Developments in Medical Device Testing, NAMSA, Minneapolis, MN, May 17-18, 2007

Investigational Testing of Medical Devices in Canada, Advamed, September 7, 2006

AAOS, Chicago, IL March 21-25-2007

7th World Congress of Biomaterials, Sydney, Australia, May 17-21, 2004

Litigation Exposures in Clinical Trials, Medical Alley, January 21, 2004

HIPPA Update, Medical Alley, September 26, 2002, Minneapolis, MN

Data Management Process for Clinical Trials, Medical Alley**,** August 21, 2002, Minneapolis, MN

Good Laboratory Practices- Professional Training Course, IQPC, July 24-25, 2002, Philadelpia, PA

21 CFR Part 11- Electronic Records; Electronic Signatures, Medical Alley, April 5, 2002, Mpls. MN

An FDA ODE Update, Medical Alley, December 2001, Mpls, MN

Roadmap to Successful Development of Regulatory Approval of Medical Devices, Surfaces in Biomaterials Foundation – August 2001. Scottsdale, AZ

Carbon in Biomaterials, Workshop, Carbon Society, July 2001, Lexington, KY

FDA's Bioresearch Monitoring Program, Medical Alley, August 15, 2001, Mpls, MN

Combination Device Workshop, Medical Alley, January 10, 2001, Mpls, MN

E-Regulatory: Managing Submissions & Web Presence, Medical Alley, Dec 13, 2000, Mpls, MN

Medical Device Directives- IVDD, & Submissions, TUV Rheinland of North America, Inc. August 16, 2000, Mpls, MN

Pre-Clinical Trials and Animal Testing, Medical Alley, March 14, 2000, St. Louis Park, MN

Clinical Research 101, Medical Alley, February 16, 2000, St. Louis Park, MN

Medicare Coverage Decision-Making: Examining the Strengths and Weaknesses of the National and Local Processes, Medical Alley, February 3, 2000, St. Louis Park, MN

FDA Financial Disclosure Rule and Guidance, Medical Alley, January 19, 2000, St. Louis Park, MN

Electronic Records and Signatures, Medical Alley, January 13, 2000, St. Louis Park, MN

Do's and Don'ts When Writing Clinical Research Contracts, Medical Alley, Dec. 15, 1999, Mpls, MN

Methods Used to Evaluate Medical Device Package Integrity, Medical Alley, Nov. 10, 1999, Mpls, MN

Proposed FDA Strategy-Reuse of Single-Use Medical Devices, Medical Alley, Nov. 10, 1999, Mpls, MN

Briefing- the Japanese Medical Products Market, Minnesota Trade Office, Nov. 8, 1999, St. Paul, MN

Quality System Inspection Technique Workshop, Medical Alley, October 21, 1999, St. Louis Park, MN

FDA/HCFA Interagency Agreement Regarding Reimbursement Categorization of Investigational Devices, Medical Alley, September 14, 1999, St. Louis Park, MN

Software Regulations and Standards, Medical Alley, September 7, 1999, St. Louis Park, MN

The Status of Global Harmonization, Medical Alley, July 21, 1999, St. Louis Park, MN

Proposed Reengineering of the FDA Medical Device Registration and Listing System, Medical Alley, July 15, 1999, St. Louis Park, MN

Worldwide Clinical Trials, Medical Alley, April 21, 1999, St. Louis Park, MN

Strategies for Integrating Regulatory, Reimbursement, and Outcomes Research for Effective Market Introduction, *Medical Alley, April 6, 1999, St. Louis Park, MN*

Fundamentals of Medical Device Regulatory Requirements, Medical Alley, March 24, 1999, Mpls, MN

Designing Efficient Case Report Forms, Medical Alley, March 17, 1999, St. Louis Park, MN

Planning and Protocols for Preclinical and Clinical Testing, Medical Alley, March 10, 1999, Mpls, MN

BiMo Auditing, Medical Alley, February 17, 1999, St. Louis Park, MN

Clinical Standard Operating Procedures, Medical Alley, January 20, 1999, St. Louis Park, MN

The Role of Data Safety Monitoring Boards in Drug, Biologic and Medical Device Clinical Trials, Medical Alley, January 13, 1999, Robbinsdale, MN

510(k) Submission/Documentation, Medical Alley, December 9, 1998, St. Louis Park, MN

Quality Systems Inspection Techniques, *Medical Alley, December 8, 1998, St. Louis Park, MN*

Medical Device/Vigilance Reporting Update, Medical Alley, November 11, 1998, St. Louis Park, MN

Stent Grafts-An Interdisciplinary Workshop, FDA, October 5, 1998, Washington, DC

Exports/Imports and Device Updates, Medical Alley, September 9, 1998, Robbinsdale, MN

The Humanitarian Device Exemption Process, Medical Alley, August 19, 1998, Minneapolis, MN

Premarket Updates: IVDs, 510(k) & Emerging Issues, Medical Alley, July 15, 1998. Robbinsdale, MN

Global Clinical Trial Strategies for Medical Devices & Diagnostics, Institute for International Research Conference - June 22 - 24, 1998, Minneapolis, MN

Design Control Inspections, Medical Alley, June 18, 1998, St. Louis Park, MN

CE Mark for Inactive Implantable Medical Devices, Medical Alley, June 10, 1998, St. Louis Park, MN

Case Studies: Building a Bridge to the FDA, Medical Alley, June 3, 1998, Robbinsdale, MN

A changing Landscape: Private and Public Payer Perspectives on Insurance Coverage Decision Making, Medical Alley, May 12, 1998, St. Louis Park, MN

FDA Policy on Promoting & Advertising Medical Devices, Medical Alley, April 8, 1998, Mpls, MN

Clinical Database Solutions I, Medical Alley, March 18, 1998, St. Louis Park, MN

Medical Device Aspects of the FDA Modernization Act, Medical Alley, Feb. 25, 1998, Mpls, MN

Clinical Study Designs Used in Medical Device Trials, Medical Alley, February 18, 1998, Mpls, MN

Quality System Regulation Workshop, Medical Alley, December 18, 1997, Minneapolis, MN

Strategic Approaches to Regulatory Affairs, Medical Alley, December 10, 1997, Minneapolis, MN

Medical Device Aspects of the FDA Modernization Act, Medical Alley, Dec. 3, 1997, Minneapolis, MN

Surfaces in Biomaterials '97 Symposium, September 3-6, 1997, Minneapolis, MN

***Biomedical Focus '97,* 11th Annual Conference & Exposition**, July 28-30, 1997, Minneapolis, MN

FDA-Industry Design Control Training, Medical Alley, May 21-22, 1997

FDA Clinical Trials & Statistics-The Secrets of Success, May 14, 1997, Minneapolis, MN

Clinical Trial Design for Medical Devices, Medical Alley, April 16, 1997, Minneapolis, MN

The Nuts & Bolts of Preparing a Design Dossier for CE Marking of Medical Devices, Medical Alley, March 12, 1997, Mpls, MN

- *Presentations and training events prior to 1997 omitted for brevity. Available upon request*